

Form **8879-EO****IRS e-file Signature Authorization  
for an Exempt Organization**

OMB No. 1545-0047

For calendar year 2020, or fiscal year beginning \_\_\_\_\_, 2020, and ending \_\_\_\_\_, 20\_\_\_\_

**2020**Department of the Treasury  
Internal Revenue Service▶ **Do not send to the IRS. Keep for your records.**▶ **Go to [www.irs.gov/Form8879EO](http://www.irs.gov/Form8879EO) for the latest information.**

Name of exempt organization or person subject to tax

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Taxpayer identification number

**71-0603560**

Name and title of officer or person subject to tax

**MIKE MYERS  
SENIOR VP - CFO AND TREASURER****Part I Type of Return and Return Information** (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line **1a, 2a, 3a, 4a, 5a, 6a, or 7a** below, and the amount on that line for the return being filed with this form was blank, then leave line **1b, 2b, 3b, 4b, 5b, 6b, or 7b**, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than one line in Part I.

<b>1a</b> Form 990 check here ▶ <input checked="" type="checkbox"/>	<b>b</b> Total revenue, if any (Form 990, Part VIII, column (A), line 12) .....	<b>1b</b> <b>96,886,965.</b>
<b>2a</b> Form 990-EZ check here ▶ <input type="checkbox"/>	<b>b</b> Total revenue, if any (Form 990-EZ, line 9) .....	<b>2b</b> .....
<b>3a</b> Form 1120-POL check here ▶ <input type="checkbox"/>	<b>b</b> Total tax (Form 1120-POL, line 22) .....	<b>3b</b> .....
<b>4a</b> Form 990-PF check here ▶ <input type="checkbox"/>	<b>b</b> Tax based on investment income (Form 990-PF, Part VI, line 5) .....	<b>4b</b> .....
<b>5a</b> Form 8868 check here ▶ <input type="checkbox"/>	<b>b</b> Balance due (Form 8868, line 3c) .....	<b>5b</b> .....
<b>6a</b> Form 990-T check here ▶ <input type="checkbox"/>	<b>b</b> Total tax (Form 990-T, Part III, line 4) .....	<b>6b</b> .....
<b>7a</b> Form 4720 check here ▶ <input type="checkbox"/>	<b>b</b> Total tax (Form 4720, Part III, line 1) .....	<b>7b</b> .....

**Part II Declaration and Signature Authorization of Officer or Person Subject to Tax**

Under penalties of perjury, I declare that ☒ I am an officer of the above organization or ☐ I am a person subject to tax with respect to (name of organization) \_\_\_\_\_, (EIN) \_\_\_\_\_ and that I have examined a copy

of the 2020 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

**PIN: check one box only**

☒ I authorize **HOGANTAYLOR, LLP** to enter my PIN **03560**  
ERO firm name Enter five numbers, but do not enter all zeros

as my signature on the tax year 2020 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

☐ As an officer or person subject to tax with respect to the organization, I will enter my PIN as my signature on the tax year 2020 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax ▶

*Mike Myers*Date ▶ **11/3/21****Part III Certification and Authentication**

**ERO's EFIN/PIN.** Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

**73766711300**

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2020 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of **Pub. 4163**, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ **HOGANTAYLOR, LLP**Date ▶ **10/27/21**

**ERO Must Retain This Form - See Instructions**  
**Do Not Submit This Form to the IRS Unless Requested To Do So**

LHA For Paperwork Reduction Act Notice, see instructions.

Form **8879-EO** (2020)

EXTENDED TO NOVEMBER 15, 2021

Form **990****Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

**2020**

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

Do not enter social security numbers on this form as it may be made public.

Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**A For the 2020 calendar year, or tax year beginning****and ending****B** Check if applicable:

- ☒ Address change  
☐ Name change  
☐ Initial return  
☐ Final return/terminated  
☐ Amended return  
☐ Application pending

**C** Name of organization  
**WINROCK INTERNATIONAL INSTITUTE FOR AGRICULTURAL DEVELOPMENT**

Doing business as

Number and street (or P.O. box if mail is not delivered to street address)

**204 EAST 4TH STREET**

Room/suite

City or town, state or province, country, and ZIP or foreign postal code

**NORTH LITTLE ROCK, AR 72114****F** Name and address of principal officer: **MIKE MYERS**  
**SAME AS C ABOVE****D** Employer identification number**71-0603560****E** Telephone number**501-280-3000****G** Gross receipts \$ **103,421,036.****H(a)** Is this a group return for subordinates? ☐ Yes ☒ No**H(b)** Are all subordinates included? ☐ Yes ☐ No

If "No," attach a list. See instructions

**H(c)** Group exemption number ▶**I** Tax-exempt status: ☒ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527**J** Website: **WWW.WINROCK.ORG****K** Form of organization: ☒ Corporation ☐ Trust ☐ Association ☐ Other ▶**L** Year of formation: **1984** **M** State of legal domicile: **AR****Part I Summary**

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: <b>WINROCK INTERNATIONAL INSTITUTE FOR AGRICULTURAL DEVELOPMENT IS A NONPROFIT ORGANIZATION THAT</b>		
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	<b>20</b>	
	4	Number of independent voting members of the governing body (Part VI, line 1b)	<b>19</b>	
	5	Total number of individuals employed in calendar year 2020 (Part V, line 2a)	<b>708</b>	
	6	Total number of volunteers (estimate if necessary)	<b>48</b>	
	Revenue	7a	Total unrelated business revenue from Part VIII, column (C), line 12	<b>1,066.</b>
7b		Net unrelated business taxable income from Form 990-T, Part I, line 11	<b>0.</b>	
Expenses	8	Contributions and grants (Part VIII, line 1h)	<b>87,881,376.</b>	<b>91,784,576.</b>
	9	Program service revenue (Part VIII, line 2g)	<b>2,585,973.</b>	<b>3,787,462.</b>
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	<b>1,663,054.</b>	<b>1,314,927.</b>
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	<b>0.</b>	<b>0.</b>
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	<b>92,130,403.</b>	<b>96,886,965.</b>
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	<b>4,127,854.</b>	<b>7,115,377.</b>
	14	Benefits paid to or for members (Part IX, column (A), line 4)	<b>0.</b>	<b>0.</b>
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	<b>46,649,040.</b>	<b>49,066,236.</b>
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	<b>0.</b>	<b>0.</b>
	16b	Total fundraising expenses (Part IX, column (D), line 25) ▶	<b>0.</b>	
Net Assets or Fund Balances	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	<b>43,517,661.</b>	<b>35,889,921.</b>
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	<b>94,294,555.</b>	<b>92,071,534.</b>
	19	Revenue less expenses. Subtract line 18 from line 12	<b>-2,164,152.</b>	<b>4,815,431.</b>
	20	Total assets (Part X, line 16)	<b>105,530,094.</b>	<b>132,378,293.</b>
	21	Total liabilities (Part X, line 26)	<b>43,952,370.</b>	<b>60,530,228.</b>
	22	Net assets or fund balances. Subtract line 21 from line 20	<b>61,577,724.</b>	<b>71,848,065.</b>

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer	Date
	<b>MIKE MYERS, SENIOR VP - CFO AND TREASURER</b>	
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature
	<b>MICHELLE MANN</b>	<b>MICHELLE MANN</b>
	Firm's name	Firm's EIN
	<b>HOGANTAYLOR, LLP</b>	<b>73-1413977</b>
	Firm's address	Phone no.
	<b>11300 CANTRELL ROAD, SUITE 301</b>	<b>501-227-5800</b>
	<b>LITTLE ROCK, AR 72212</b>	

May the IRS discuss this return with the preparer shown above? See instructions ☒ Yes ☐ No

032001 12-23-20

LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2020)**SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION**



WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT

Form 990 (2020)

71-0603560 Page 2

**Part III** Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III ☒ **X**

**1** Briefly describe the organization's mission:

WINROCK'S MISSION IS TO EMPOWER THE DISADVANTAGED, INCREASE ECONOMIC OPPORTUNITY AND SUSTAIN NATURAL RESOURCES.

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code: ) (Expenses \$ 13,527,582. including grants of \$ 619,972. ) (Revenue \$ 3,787,462. )

ENVIRONMENT AND ENERGY: SUSTAINABLE ECONOMIC GROWTH DEPENDS ON A HEALTHY PLANET. WINROCK USES SCIENCE-DRIVEN, EVIDENCE-BASED SOLUTIONS TO ADDRESS THE MYRIAD WAYS HUMANS USE NATURAL RESOURCES. FROM NATURE BASED SOLUTIONS TO CLIMATE CHANGE, TO COMMUNITY-BASED NATURAL RESOURCE MANAGEMENT, TO MARKET-DRIVEN INNOVATIONS IN CLEAN ENERGY AND PROMOTING ECOSYSTEM SERVICES, WINROCK DEVELOPS SOLUTIONS TO PROTECT NATURAL RESOURCES, ADDRESS CLIMATE CHANGE AND PROMOTE LONG-TERM ECONOMIC WELL-BEING AND HEALTH. OUR APPROACH EMPOWERS LOCAL COMMUNITIES, GOVERNMENTS, CIVIL SOCIETY AND THE PRIVATE SECTOR, PROVIDING THEM WITH THE INFORMATION NEEDED TO DEVELOP SUSTAINABLE, WIN-WIN SOLUTIONS.

ENVIRONMENTAL RESOURCES TRUST (ERT)'S MISSION IS TO HARNESS THE POWER

**4b** (Code: ) (Expenses \$ 37,357,410. including grants of \$ 3,121,742. ) (Revenue \$ )

AGRICULTURE, RESILIENCE AND WATER: THE AGRICULTURE RESILIENCE AND WATER TEAM'S PURPOSE IS TO MANAGE AND DELIVER AWARDS TO OUR CLIENTS, INCLUDING USAID AND USDA IN THE AREAS OF FOOD SECURITY, MARKET SYSTEMS, WATER SYSTEMS AND RESILIENCE. TEAMS MANAGING THESE AWARDS PARTNER WITH COMMUNITIES AROUND THE WORLD TO ADDRESS AND IMPROVE SOME OF THE KEY CHALLENGES IN THESE AREAS, PROVIDING INNOVATIVE SOLUTIONS TO FARMERS, COMMUNITIES, AGRICULTURAL BUSINESSES, COOPERATIVES AND OTHER STAKEHOLDERS RESULTING IN IMPROVED INCOME, BETTER TECHNOLOGIES AND BETTER SYSTEMS MANAGEMENT IN THESE TOPICS IN AFRICA AND ASIA.

THE WALLACE CENTER BRINGS TOGETHER DIVERSE PEOPLE AND IDEAS TO CO-CREATE SOLUTIONS THAT BUILD HEALTHY FARMS, EQUITABLE ECONOMIES, AND

**4c** (Code: ) (Expenses \$ 23,547,134. including grants of \$ 3,143,939. ) (Revenue \$ )

HUMAN RIGHTS, EDUCATION AND EMPOWERMENT: THE HUMAN RIGHTS, EDUCATION, AND EMPOWERMENT GROUP DELIVERS INTERNATIONAL DEVELOPMENT SOLUTIONS IN THE FOLLOWING TECHNICAL AREAS: COUNTERING TRAFFICKING PERSONS, SAFE MIGRATION, CHILD LABOR, GENDER EQUALITY AND SOCIAL INCLUSION, SOCIAL AND ECONOMIC EMPOWERMENT AND EDUCATION.

**4d** Other program services (Describe on Schedule O.)

(Expenses \$ 2,826,489. including grants of \$ 229,724. ) (Revenue \$ )

**4e** Total program service expenses 77,258,615.

Form 990 (2020)

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Form 990 (2020)

71-0603560 Page **3**

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	<b>X</b>	
<b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	<b>X</b>	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		<b>X</b>
<b>4</b> <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	<b>X</b>	
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		<b>X</b>
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		<b>X</b>
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		<b>X</b>
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		<b>X</b>
<b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		<b>X</b>
<b>10</b> Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>	<b>X</b>	
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	<b>X</b>	
<b>b</b> Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	<b>X</b>	
<b>c</b> Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		<b>X</b>
<b>d</b> Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	<b>X</b>	
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	<b>X</b>	
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	<b>X</b>	
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>		<b>X</b>
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	<b>X</b>	
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		<b>X</b>
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?	<b>X</b>	
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	<b>X</b>	
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	<b>X</b>	
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>		<b>X</b>
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>		<b>X</b>
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		<b>X</b>
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		<b>X</b>
<b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		<b>X</b>
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	<b>X</b>	

032003 12-23-20

Form **990** (2020)



**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Form 990 (2020)

71-0603560 Page **4**

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....	<b>22</b>	<b>X</b>
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....	<b>23</b>	<b>X</b>
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....	<b>24a</b>	<b>X</b>
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....	<b>24b</b>	<b>X</b>
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....	<b>24c</b>	<b>X</b>
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....	<b>24d</b>	<b>X</b>
<b>25a</b> <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....	<b>25a</b>	<b>X</b>
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....	<b>25b</b>	<b>X</b>
<b>26</b> Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> .....	<b>26</b>	<b>X</b>
<b>27</b> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> .....	<b>27</b>	<b>X</b>
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If "Yes," complete Schedule L, Part IV</i> .....	<b>28a</b>	<b>X</b>
<b>b</b> A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> .....	<b>28b</b>	<b>X</b>
<b>c</b> A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i> .....	<b>28c</b>	<b>X</b>
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....	<b>29</b>	<b>X</b>
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....	<b>30</b>	<b>X</b>
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....	<b>31</b>	<b>X</b>
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....	<b>32</b>	<b>X</b>
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....	<b>33</b>	<b>X</b>
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....	<b>34</b>	<b>X</b>
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....	<b>35a</b>	<b>X</b>
<b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....	<b>35b</b>	
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....	<b>36</b>	<b>X</b>
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....	<b>37</b>	<b>X</b>
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? .....	<b>38</b>	<b>X</b>

**Note:** All Form 990 filers are required to complete Schedule O .....

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V .....

**X**

	Yes	No
<b>1a</b> Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable .....	<b>1a</b>	208
<b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .....	<b>1b</b>	0
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? .....	<b>1c</b>	<b>X</b>

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Form 990 (2020)

71-0603560 Page **5**

**Part V** **Statements Regarding Other IRS Filings and Tax Compliance** (continued)

	Yes	No
<b>2a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return <span style="float:right">2a 250</span>		
<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	<b>X</b>	
<b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year?	<b>X</b>	
<b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	<b>X</b>	
<b>4a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	<b>X</b>	
<b>b</b> If "Yes," enter the name of the foreign country <b>SEE SCHEDULE O</b> See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).		
<b>5a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		<b>X</b>
<b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		<b>X</b>
<b>c</b> If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
<b>6a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		<b>X</b>
<b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
<b>7 Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		<b>X</b>
<b>b</b> If "Yes," did the organization notify the donor of the value of the goods or services provided?		
<b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		<b>X</b>
<b>d</b> If "Yes," indicate the number of Forms 8282 filed during the year <span style="float:right">7d</span>		
<b>e</b> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		<b>X</b>
<b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		<b>X</b>
<b>g</b> If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
<b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
<b>8 Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?		
<b>9 Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b> Did the sponsoring organization make any taxable distributions under section 4966?		
<b>b</b> Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?		
<b>10 Section 501(c)(7) organizations.</b> Enter:		
<b>a</b> Initiation fees and capital contributions included on Part VIII, line 12 <span style="float:right">10a</span>		
<b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities <span style="float:right">10b</span>		
<b>11 Section 501(c)(12) organizations.</b> Enter:		
<b>a</b> Gross income from members or shareholders <span style="float:right">11a</span>		
<b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) <span style="float:right">11b</span>		
<b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?		
<b>b</b> If "Yes," enter the amount of tax-exempt interest received or accrued during the year <span style="float:right">12b</span>		
<b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b> Is the organization licensed to issue qualified health plans in more than one state? <b>Note:</b> See the instructions for additional information the organization must report on Schedule O.		
<b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans <span style="float:right">13b</span>		
<b>c</b> Enter the amount of reserves on hand <span style="float:right">13c</span>		
<b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year?		<b>X</b>
<b>b</b> If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O		
<b>15</b> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N.		<b>X</b>
<b>16</b> Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		<b>X</b>

Form **990** (2020)



**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Form 990 (2020)

71-0603560 Page **6**

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

☒ **X**

**Section A. Governing Body and Management**

	1a	1b	Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year	20			
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.				
<b>b</b> Enter the number of voting members included on line 1a, above, who are independent		19		
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		<b>X</b>	
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			<b>X</b>
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4			<b>X</b>
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?	5			<b>X</b>
<b>6</b> Did the organization have members or stockholders?	6			<b>X</b>
<b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			<b>X</b>
<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			<b>X</b>
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
<b>a</b> The governing body?	8a		<b>X</b>	
<b>b</b> Each committee with authority to act on behalf of the governing body?	8b		<b>X</b>	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9			<b>X</b>

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Did the organization have local chapters, branches, or affiliates?		<b>X</b>
<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
<b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	<b>X</b>	
<b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13	<b>X</b>	
<b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	<b>X</b>	
<b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	<b>X</b>	
<b>13</b> Did the organization have a written whistleblower policy?	<b>X</b>	
<b>14</b> Did the organization have a written document retention and destruction policy?	<b>X</b>	
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b> The organization's CEO, Executive Director, or top management official	<b>X</b>	
<b>b</b> Other officers or key employees of the organization	<b>X</b>	
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		<b>X</b>
<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed **AR**

**18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☐ Own website    ☐ Another's website    ☒ Upon request    ☐ Other (explain on Schedule O)

**19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, address, and telephone number of the person who possesses the organization's books and records **CHARLES MICHAEL MYERS - (501) 280-3000**  
**204 EAST 4TH STREET, NORTH LITTLE ROCK, AR 72114**

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Form 990 (2020)

71-0603560 Page **7**

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII ☐

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
  - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
  - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
  - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- See instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) RODNEY FERGUSON PRESIDENT AND CEO	40.00 1.00	X		X				592,118.	0.	68,002.
(2) JOYJIT DEB ROY EXECUTIVE VP	40.00 2.00			X				326,477.	0.	46,458.
(3) MIKE MYERS SENIOR VP - CFO & TREASURE	40.00 1.00			X				298,984.	0.	41,553.
(4) BRAULIO OLIVEIRA CHIEF INFORMATION OFFICER	40.00				X			284,008.	0.	41,042.
(5) CHARLOTTE YOUNG VP GC AND CRCO	40.00 1.00			X				280,634.	0.	42,136.
(6) HARVEY S. SCHATUP CHIEF OF PARTY	40.00				X			275,448.	0.	40,647.
(7) BRIAN BEAN CHIEF OF PARTY	40.00				X			274,209.	0.	32,874.
(8) WILLIAM DAVID SPARKS SENIOR ADVISOR	40.00				X			261,959.	0.	39,822.
(9) MALIKA MAGAGULA VP AND COO	40.00				X			260,916.	0.	30,335.
(10) JON ANDERSON CHIEF OF PARTY	40.00				X			243,536.	0.	24,282.
(11) BETHANY J. KURBIS FORMER CHRO	40.00				X			211,177.	0.	34,518.
(12) PATRICIA J. MCCALL VP CORP AFFAIRS	40.00				X			195,155.	0.	29,120.
(13) ELISABETH WHITBECK BOARD SECRETARY	40.00			X				146,525.	0.	20,774.
(14) PETER O'NEILL BOARD MEMBER	1.00	X						0.	0.	0.
(15) JASON BORDOFF BOARD MEMBER	1.00	X						0.	0.	0.
(16) WILLIAM M. BUMPERS CHAIR	1.00	X		X				0.	0.	0.
(17) DAVID BRAMAN BOARD MEMBER	1.00	X						0.	0.	0.



**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Form 990 (2020)

71-0603560 Page **8**

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees *(continued)*

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) EARL DEVANEY BOARD MEMBER	1.00	X						0.	0.	0.
(19) JUDE KEARNEY BOARD MEMBER	1.00	X						0.	0.	0.
(20) RICHARD LEACH BOARD MEMBER	1.00	X						0.	0.	0.
(21) JOHN M. NEES BOARD MEMBER	1.00	X						0.	0.	0.
(22) SAMAR S. ALI BOARD MEMBER	1.00	X						0.	0.	0.
(23) SUZANNE E. SISKEL VICE CHAIR	1.00	X		X				0.	0.	0.
(24) JERRY B. ADAMS BOARD MEMBER	1.00	X						0.	0.	0.
(25) WILLIAM ROCKEFELLER BOARD MEMBER	1.00	X						0.	0.	0.
(26) SAUD SIDDIQUE BOARD MEMBER	1.00	X						0.	0.	0.
<b>1b Subtotal</b>								3,651,146.	0.	491,563.
<b>c Total from continuation sheets to Part VII, Section A</b>								0.	0.	0.
<b>d Total (add lines 1b and 1c)</b>								3,651,146.	0.	491,563.

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **86**

- 3** Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual **3**
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual **4**
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person **5**

	Yes	No
<b>3</b>		X
<b>4</b>	X	
<b>5</b>		X

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
APX, INC, 2150 NORTH FIRST ST. STE. 200, SAN JOSE, CA 95131	MANAGEMENT SERVICES OF ACR	574,642.
CESC PARK TWO LLC P.O. BOX 644762, PITTSBURGH, PA 15264	DC LANDLORD	267,719.
MARCUM LLP, 1899 L STREET, NW, SUITE 850, WASHINGTON, DC 20036	AUDIT AND CONSULTING SERVICES	135,453.
KINETIX INTERNATIONAL LOGISTIC LLC, 5301 SHAWNEE RD, STE 402, ALEXANDRIA, VA 22312	RELOCATION SERVICES	135,088.
ROCKEFELLER CAPITAL MANAGEMENT, 900 17TH STREET NW, STE 603, WASHINGTON, DC 20006	INVESTMENT MANAGEMENT SERVICES	126,283.
<b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization <b>9</b>		

**SEE PART VII, SECTION A CONTINUATION SHEETS**

Form **990** (2020)

## Form 990

<b>Part VII</b>	<b>Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees</b> <i>(continued)</i>
-----------------	--

032201  
04-01-20



**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Form 990 (2020)

71-0603560 Page **9**

**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1 a</b> Federated campaigns	<b>1a</b>					
	<b>b</b> Membership dues	<b>1b</b>					
	<b>c</b> Fundraising events	<b>1c</b>					
	<b>d</b> Related organizations	<b>1d</b>					
	<b>e</b> Government grants (contributions)	<b>1e</b>	80,111,033.				
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	11,673,543.				
	<b>g</b> Noncash contributions included in lines 1a-1f	<b>1g</b>	\$ 5,154.				
	<b>h Total.</b> Add lines 1a-1f			91,784,576.			
<b>Program Service Revenue</b>	<b>2 a</b> CARBON REGISTRY FEES		<b>Business Code</b> 541620	3,787,462.	3,787,462.		
	<b>b</b>						
	<b>c</b>						
	<b>d</b>						
	<b>e</b>						
	<b>f</b> All other program service revenue						
	<b>g Total.</b> Add lines 2a-2f			3,787,462.			
<b>Other Revenue</b>	<b>3</b> Investment income (including dividends, interest, and other similar amounts)			113,528.		1,066.	112,462.
	<b>4</b> Income from investment of tax-exempt bond proceeds						
	<b>5</b> Royalties						
	<b>6 a</b> Gross rents	<b>6a</b>	(i) Real (ii) Personal				
	<b>b</b> Less: rental expenses	<b>6b</b>					
	<b>c</b> Rental income or (loss)	<b>6c</b>					
	<b>d</b> Net rental income or (loss)						
	<b>7 a</b> Gross amount from sales of assets other than inventory	<b>7a</b>	(i) Securities (ii) Other 7,413,505. 321,965.				
	<b>b</b> Less: cost or other basis and sales expenses	<b>7b</b>	5,980,597. 553,474.				
	<b>c</b> Gain or (loss)	<b>7c</b>	1,432,908. -231,509.				
	<b>d</b> Net gain or (loss)			1,201,399.			1,201,399.
	<b>8 a</b> Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	<b>8a</b>					
	<b>b</b> Less: direct expenses	<b>8b</b>					
	<b>c</b> Net income or (loss) from fundraising events						
	<b>9 a</b> Gross income from gaming activities. See Part IV, line 19	<b>9a</b>					
<b>b</b> Less: direct expenses	<b>9b</b>						
<b>c</b> Net income or (loss) from gaming activities							
<b>10 a</b> Gross sales of inventory, less returns and allowances	<b>10a</b>						
<b>b</b> Less: cost of goods sold	<b>10b</b>						
<b>c</b> Net income or (loss) from sales of inventory							
<b>Miscellaneous Revenue</b>	<b>11 a</b>		<b>Business Code</b>				
	<b>b</b>						
	<b>c</b>						
	<b>d</b> All other revenue						
	<b>e Total.</b> Add lines 11a-11d						
	<b>12 Total revenue.</b> See instructions			96,886,965.	3,787,462.	1,066.	1,313,861.

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Form 990 (2020)

71-0603560 Page **10**

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	1,282,839.	1,282,839.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22				
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	5,832,538.	5,832,538.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	2,624,881.	372,934.	2,251,947.	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	42,878,125.	35,176,441.	7,701,684.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	2,077,330.	1,868,974.	208,356.	
9 Other employee benefits	31,144.	20,494.	10,650.	
10 Payroll taxes	1,454,756.	1,308,844.	145,912.	
11 Fees for services (nonemployees):				
a Management				
b Legal	297,891.	147,290.	150,601.	
c Accounting	321,071.	156,854.	164,217.	
d Lobbying	8,400.		8,400.	
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	131,404.		131,404.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	4,456,696.	3,778,377.	678,319.	
12 Advertising and promotion	51,248.	43,058.	8,190.	
13 Office expenses	2,601,173.	1,708,369.	892,804.	
14 Information technology	225,136.	218,009.	7,127.	
15 Royalties				
16 Occupancy	2,838,827.	2,731,020.	107,807.	
17 Travel	1,799,664.	1,717,277.	82,387.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	879,050.	853,962.	25,088.	
20 Interest	248,959.		248,959.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	1,115,613.		1,115,613.	
23 Insurance	447,888.	257,081.	190,807.	
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a <b>SUBCONTRACTS</b>	14,321,874.	14,321,874.		
b <b>VEHICLES AND EQUIPMENT</b>	2,597,639.	2,492,512.	105,127.	
c <b>FELLOWSHIPS</b>	1,304,818.	1,303,391.	1,427.	
d				
e All other expenses	2,242,570.	1,666,477.	576,093.	
<b>25 Total functional expenses.</b> Add lines 1 through 24e	92,071,534.	77,258,615.	14,812,919.	0.
<b>26 Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Form 990 (2020)

71-0603560 Page **11**

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash - non-interest-bearing .....	29,253,877.	<b>1</b>	30,368,658.
	<b>2</b> Savings and temporary cash investments .....	630,178.	<b>2</b>	0.
	<b>3</b> Pledges and grants receivable, net .....	1,473,272.	<b>3</b>	2,230,061.
	<b>4</b> Accounts receivable, net .....	11,030,846.	<b>4</b>	13,120,923.
	<b>5</b> Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>5</b>	
	<b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....		<b>6</b>	
	<b>7</b> Notes and loans receivable, net .....		<b>7</b>	
	<b>8</b> Inventories for sale or use .....		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges .....	1,100,290.	<b>9</b>	2,995,839.
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	10a 15,464,694.		
	<b>b</b> Less: accumulated depreciation .....	10b 6,400,312.	<b>10c</b>	9,064,382.
	<b>11</b> Investments - publicly traded securities .....	37,701,369.	<b>11</b>	39,661,484.
	<b>12</b> Investments - other securities. See Part IV, line 11 .....	15,273,354.	<b>12</b>	18,482,260.
	<b>13</b> Investments - program-related. See Part IV, line 11 .....		<b>13</b>	
	<b>14</b> Intangible assets .....		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 .....	2,701,798.	<b>15</b>	16,454,686.
<b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 33) .....	105,530,094.	<b>16</b>	132,378,293.	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses .....	9,173,769.	<b>17</b>	10,645,585.
	<b>18</b> Grants payable .....		<b>18</b>	
	<b>19</b> Deferred revenue .....	23,301,016.	<b>19</b>	20,763,013.
	<b>20</b> Tax-exempt bond liabilities .....	3,744,028.	<b>20</b>	3,551,608.
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....		<b>21</b>	
	<b>22</b> Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties .....	4,650,000.	<b>23</b>	2,266,912.
	<b>24</b> Unsecured notes and loans payable to unrelated third parties .....		<b>24</b>	2,800,000.
	<b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....	3,083,557.	<b>25</b>	20,503,110.
	<b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 .....	43,952,370.	<b>26</b>	60,530,228.
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow FASB ASC 958, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27, 28, 32, and 33.</b>			
	<b>27</b> Net assets without donor restrictions .....	57,495,587.	<b>27</b>	65,921,855.
	<b>28</b> Net assets with donor restrictions .....	4,082,137.	<b>28</b>	5,926,210.
	<b>Organizations that do not follow FASB ASC 958, check here</b> <input type="checkbox"/> <b>and complete lines 29 through 33.</b>			
	<b>29</b> Capital stock or trust principal, or current funds .....		<b>29</b>	
	<b>30</b> Paid-in or capital surplus, or land, building, or equipment fund .....		<b>30</b>	
	<b>31</b> Retained earnings, endowment, accumulated income, or other funds .....		<b>31</b>	
	<b>32</b> <b>Total net assets or fund balances</b> .....	61,577,724.	<b>32</b>	71,848,065.
<b>33</b> <b>Total liabilities and net assets/fund balances</b> .....	105,530,094.	<b>33</b>	132,378,293.	

Form **990** (2020)



**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Form 990 (2020)

71-0603560 Page **12**

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI ☐

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12)	<b>1</b>	96,886,965.
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25)	<b>2</b>	92,071,534.
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1	<b>3</b>	4,815,431.
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	<b>4</b>	61,577,724.
<b>5</b>	Net unrealized gains (losses) on investments	<b>5</b>	5,454,910.
<b>6</b>	Donated services and use of facilities	<b>6</b>	
<b>7</b>	Investment expenses	<b>7</b>	
<b>8</b>	Prior period adjustments	<b>8</b>	
<b>9</b>	Other changes in net assets or fund balances (explain on Schedule O)	<b>9</b>	0.
<b>10</b>	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	<b>10</b>	71,848,065.

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII ☒

	Yes	No
<b>1</b> Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
<b>2a</b> Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		<b>X</b>
<b>b</b> Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	<b>X</b>	
<b>c</b> If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	<b>X</b>	
<b>3a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	<b>X</b>	
<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	<b>X</b>	

Form **990** (2020)

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2020**

Open to Public  
Inspection

Name of the organization **WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Employer identification number  
**71-0603560**

**Part I Reason for Public Charity Status.** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E (Form 990 or 990-EZ).)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
- a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
- b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
- c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
- d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
- e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
- f Enter the number of supported organizations \_\_\_\_\_
- g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
<b>Total</b>						

## WINROCK INTERNATIONAL INSTITUTE

Schedule A (Form 990 or 990-EZ) 2020 FOR AGRICULTURAL DEVELOPMENT

71-0603560 Page 2

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	106567328	94772810	90941913	87881376	91924875	472088302
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 <b>Total.</b> Add lines 1 through 3	106567328	94772810	90941913	87881376	91924875	472088302
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						605,467.
6 <b>Public support.</b> Subtract line 5 from line 4.						471482835

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
7 Amounts from line 4	106567328	94772810	90941913	87881376	91924875	472088302
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	909,622.	1380493.	985,254.	1249229.	113,528.	4638126.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)		3,549.				3,549.
11 <b>Total support.</b> Add lines 7 through 10						476729977
12 Gross receipts from related activities, etc. (see instructions)					12	
13 <b>First 5 years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> ► <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

14 Public support percentage for 2020 (line 6, column (f), divided by line 11, column (f))	14	98.90	%
15 Public support percentage from 2019 Schedule A, Part II, line 14	15	98.83	%
16a <b>33 1/3% support test - 2020.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ► <input checked="" type="checkbox"/>			
b <b>33 1/3% support test - 2019.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ► <input type="checkbox"/>			
17a <b>10% -facts-and-circumstances test - 2020.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>			
b <b>10% -facts-and-circumstances test - 2019.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>			
18 <b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ► <input type="checkbox"/>			

Schedule A (Form 990 or 990-EZ) 2020



## WINROCK INTERNATIONAL INSTITUTE

Schedule A (Form 990 or 990-EZ) 2020 FOR AGRICULTURAL DEVELOPMENT

71-0603560 Page 3

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<b>9</b> Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ..... ☐

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2020 (line 8, column (f), divided by line 13, column (f)) .....	<b>15</b>	%
<b>16</b> Public support percentage from 2019 Schedule A, Part III, line 15 .....	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for <b>2020</b> (line 10c, column (f), divided by line 13, column (f)) .....	<b>17</b>	%
<b>18</b> Investment income percentage from <b>2019</b> Schedule A, Part III, line 17 .....	<b>18</b>	%

**19a 33 1/3% support tests - 2020.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ..... ☐

**b 33 1/3% support tests - 2019.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ..... ☐

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ..... ☐

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

	Yes	No
<b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
<b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
<b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
<b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
<b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
<b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
<b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
<b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
<b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
<b>b</b> <b>Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
<b>c</b> <b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?		
<b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
<b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>		
<b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
<b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
<b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
<b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

## WINROCK INTERNATIONAL INSTITUTE

Schedule A (Form 990 or 990-EZ) 2020 FOR AGRICULTURAL DEVELOPMENT

71-0603560 Page 5

**Part IV** Supporting Organizations (continued)

- 11 Has the organization accepted a gift or contribution from any of the following persons?
- a A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?
- b A family member of a person described in line 11a above?
- c A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.

	Yes	No
11a		
11b		
11c		

**Section B. Type I Supporting Organizations**

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

	Yes	No
1		
2		

**Section C. Type II Supporting Organizations**

- 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

	Yes	No
1		

**Section D. All Type III Supporting Organizations**

- 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?
- 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).
- 3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.

	Yes	No
1		
2		
3		

**Section E. Type III Functionally Integrated Supporting Organizations**

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a ☐ The organization satisfied the Activities Test. Complete line 2 below.
- b ☐ The organization is the parent of each of its supported organizations. Complete line 3 below.
- c ☐ The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).

**2 Activities Test. Answer lines 2a and 2b below.**

- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.

**3 Parent of Supported Organizations. Answer lines 3a and 3b below.**

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

	Yes	No
2a		
2b		
3a		
3b		



## WINROCK INTERNATIONAL INSTITUTE

Schedule A (Form 990 or 990-EZ) 2020 FOR AGRICULTURAL DEVELOPMENT

71-0603560 Page 6

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

- 1 ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.  
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	<b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	8	

  

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	<b>Total</b> (add lines 1a, 1b, and 1c)	1d	
e	<b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	<b>Minimum Asset Amount</b> (add line 7 to line 6)	8	

  

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990 or 990-EZ) 2020

## WINROCK INTERNATIONAL INSTITUTE

Schedule A (Form 990 or 990-EZ) 2020 FOR AGRICULTURAL DEVELOPMENT

71-0603560 Page 7

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations** (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i> )	5
6	Other distributions ( <i>describe in Part VI</i> ). See instructions.	6
7	<b>Total annual distributions.</b> Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive ( <i>provide details in Part VI</i> ). See instructions.	8
9	Distributable amount for 2020 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required - <i>explain in Part VI</i> ). See instructions.		
3	Excess distributions carryover, if any, to 2020		
a	From 2015		
b	From 2016		
c	From 2017		
d	From 2018		
e	From 2019		
f	<b>Total</b> of lines 3a through 3e		
g	Applied to underdistributions of prior years		
h	Applied to 2020 distributable amount		
i	Carryover from 2015 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2020 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2020 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.		
6	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.		
7	<b>Excess distributions carryover to 2021.</b> Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2016		
b	Excess from 2017		
c	Excess from 2018		
d	Excess from 2019		
e	Excess from 2020		

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020 **FOR AGRICULTURAL DEVELOPMENT**

## Part VI

[illegible]



## 2020

\*\*\* Not Open to Public Inspection \*\*\*

023171 04-01-20

**SCHEDULE C**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527  
▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**  
▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2020**

**Open to Public  
Inspection**

**If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

**If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

**If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then**

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization **WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Employer identification number  
**71-0603560**

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.

2 Political campaign activity expenditures ..... ▶ \$

3 Volunteer hours for political campaign activities .....

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

1 Enter the amount of any excise tax incurred by the organization under section 4955 ..... ▶ \$

2 Enter the amount of any excise tax incurred by organization managers under section 4955 ..... ▶ \$

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ..... ☐ Yes ☐ No

4a Was a correction made? ..... ☐ Yes ☐ No

b If "Yes," describe in Part IV.

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ..... ▶ \$

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527  
exempt function activities ..... ▶ \$

3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL,  
line 17b ..... ▶ \$

4 Did the filing organization file **Form 1120-POL** for this year? ..... ☐ Yes ☐ No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2020

LHA

032041 12-02-20

**WINROCK INTERNATIONAL INSTITUTE**

Schedule C (Form 990 or 990-EZ) 2020 **FOR AGRICULTURAL DEVELOPMENT**

71-0603560 Page 2

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

**A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

**B** Check ☐ if the filing organization checked box A and "limited control" provisions apply.

<b>Limits on Lobbying Expenditures</b> (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals												
<b>1a</b> Total lobbying expenditures to influence public opinion (grassroots lobbying) .....														
<b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying) .....	8,400.													
<b>c</b> Total lobbying expenditures (add lines 1a and 1b) .....	8,400.													
<b>d</b> Other exempt purpose expenditures .....	92,237,326.													
<b>e</b> Total exempt purpose expenditures (add lines 1c and 1d) .....	92,245,726.													
<b>f</b> Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000.													
<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width:35%;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width:65%;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:													
Not over \$500,000	20% of the amount on line 1e.													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.													
Over \$17,000,000	\$1,000,000.													
<b>g</b> Grassroots nontaxable amount (enter 25% of line 1f) .....	250,000.													
<b>h</b> Subtract line 1g from line 1a. If zero or less, enter -0- .....	0.													
<b>i</b> Subtract line 1f from line 1c. If zero or less, enter -0- .....	0.													
<b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? .....	<input type="checkbox"/> Yes <input type="checkbox"/> No													

**4-Year Averaging Period Under Section 501(h)**  
 (Some organizations that made a section 501(h) election do not have to complete all of the five columns below.  
 See the separate instructions for lines 2a through 2f.)

<b>Lobbying Expenditures During 4-Year Averaging Period</b>					
Calendar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) Total
<b>2a</b> Lobbying nontaxable amount				1,000,000.	1,000,000.
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					1,500,000.
<b>c</b> Total lobbying expenditures				8,400.	8,400.
<b>d</b> Grassroots nontaxable amount				250,000.	250,000.
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					375,000.
<b>f</b> Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2020

## WINROCK INTERNATIONAL INSTITUTE

Schedule C (Form 990 or 990-EZ) 2020 FOR AGRICULTURAL DEVELOPMENT

71-0603560 Page 3

**Part II-B** Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

	(a)		(b)
	Yes	No	Amount
<b>1</b> During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
<b>a</b> Volunteers?			
<b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
<b>c</b> Media advertisements?			
<b>d</b> Mailings to members, legislators, or the public?			
<b>e</b> Publications, or published or broadcast statements?			
<b>f</b> Grants to other organizations for lobbying purposes?			
<b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body?			
<b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
<b>i</b> Other activities?			
<b>j</b> Total. Add lines 1c through 1i			
<b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912			
<b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
<b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

**Part III-A** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
<b>1</b> Were substantially all (90% or more) dues received nondeductible by members?	<b>1</b>	
<b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less?	<b>2</b>	
<b>3</b> Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	<b>3</b>	

**Part III-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

<b>1</b> Dues, assessments and similar amounts from members	<b>1</b>	
<b>2</b> Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
<b>a</b> Current year	<b>2a</b>	
<b>b</b> Carryover from last year	<b>2b</b>	
<b>c</b> Total	<b>2c</b>	
<b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	<b>3</b>	
<b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	<b>4</b>	
<b>5</b> Taxable amount of lobbying and political expenditures (See instructions)	<b>5</b>	

**Part IV** Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

**PART II-A, LINE 1**

COMPRISED OF PAYMENTS TO (I) ARKANSAS STATE CHAMBER OF COMMERCE LABELED AS

LOBBYING EXPENSE, AND (II) US GLOBAL LEADERSHIP CAMPAIGN MEMBERSHIP

PARTIALLY LABELED AS LOBBYING EXPENSE



**SCHEDULE D**  
**(Form 990)**Department of the Treasury  
Internal Revenue Service**Supplemental Financial Statements**▶ Complete if the organization answered "Yes" on Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2020**Open to Public  
InspectionName of the organization **WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**Employer identification number  
**71-0603560****Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the  
organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year .....		
2 Aggregate value of contributions to (during year) .....		
3 Aggregate value of grants from (during year) .....		
4 Aggregate value at end of year .....		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....	<input type="checkbox"/> Yes	<input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? .....	<input type="checkbox"/> Yes	<input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (for example, recreation or education)	<input type="checkbox"/> Preservation of a historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last  
day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements .....	2a
b Total acreage restricted by conservation easements .....	2b
c Number of conservation easements on a certified historic structure included in (a) .....	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register .....	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax  
year ▶ .....

4 Number of states where property subject to conservation easement is located ▶ .....

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of  
violations, and enforcement of the conservation easements it holds? .....

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year  
▶ .....

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year  
▶ \$ .....

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i)  
and section 170(h)(4)(B)(ii)? .....

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and  
balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the  
organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works  
of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public  
service, provide in Part XIII the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of  
art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,  
provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 .....

(ii) Assets included in Form 990, Part X .....

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide  
the following amounts required to be reported under FASB ASC 958 relating to these items:

a Revenue included on Form 990, Part VIII, line 1 .....

b Assets included in Form 990, Part X .....

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2020

032051 12-01-20

<b>Part III</b>		<b>Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets</b>	<i>(continued)</i>
-----------------	--	--	--------------------

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a ☐ Public exhibition
- b ☐ Scholarly research
- c ☐ Preservation for future generations
- d ☐ Loan or exchange program
- e ☐ Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
<b>c</b> Beginning balance .....	<b>1c</b>
<b>d</b> Additions during the year .....	<b>1d</b>
<b>e</b> Distributions during the year .....	<b>1e</b>
<b>f</b> Ending balance .....	<b>1f</b>

- 2a** Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ Yes ☐ No
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

<b>Part V</b>	<b>Endowment Funds.</b> Complete if the organization answered "Yes" on Form 990, Part IV, line 10.
---------------	--

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
<b>1a</b> Beginning of year balance .....	52,275,309.	45,911,693.	51,686,511.	47,510,280.	47,062,883.
<b>b</b> Contributions .....					
<b>c</b> Net investment earnings, gains, and losses .....	6,817,891.	8,547,890.	-3,626,657.	6,624,221.	2,889,969.
<b>d</b> Grants or scholarships .....					
<b>e</b> Other expenditures for facilities and programs .....	2,229,978.	2,184,274.	2,148,161.	2,447,990.	2,442,572.
<b>f</b> Administrative expenses .....					
<b>g</b> End of year balance .....	56,863,222.	52,275,309.	45,911,693.	51,686,511.	47,510,280.

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment 100 %
- b Permanent endowment \_\_\_\_\_ %
- c Term endowment \_\_\_\_\_ %

The percentages on lines 2a, 2b, and 2c should equal 100%.

- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

	Yes	No
3a(i)	X	
3a(ii)		X
3b		

- (i) Unrelated organizations .....
- (ii) Related organizations .....
- b** If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? .....

- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

<b>Part VI</b>	<b>Land, Buildings, and Equipment.</b>
----------------	--

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land .....		1,377,444.		1,377,444.
<b>b</b> Buildings .....		6,856,796.	3,963,210.	2,893,586.
<b>c</b> Leasehold improvements .....		4,029,710.	296,575.	3,733,135.
<b>d</b> Equipment .....		2,433,768.	1,613,871.	819,897.
<b>e</b> Other .....		766,976.	526,656.	240,320.

<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)	9,064,382.
--	------------

Schedule D (Form 990) 2020

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Schedule D (Form 990) 2020

71-0603560 Page **3**

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely held equity interests .....		
(3) Other .....		
(A) PRIVATE EQUITY FUNDS	2,537,795.	END-OF-YEAR MARKET VALUE
(B) OTHER INVESTMENTS	15,944,465.	END-OF-YEAR MARKET VALUE
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶	18,482,260.	

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) DUE FROM INNOVATION HUB	2,303,634.
(2) RIGHT OF USE ASSET	14,151,052.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	16,454,686.

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) LEASE LIABILITY	18,279,992.
(3) CONTRACT LIABILITIES	1,065,351.
(4) DEFERRED COMPENSATION LIABILITY	1,157,767.
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	20,503,110.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... ☒

Schedule D (Form 990) 2020



**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Schedule D (Form 990) 2020

71-0603560 Page 4

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total revenue, gains, and other support per audited financial statements .....	<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
<b>a</b>	Net unrealized gains (losses) on investments .....	<b>2a</b>	
<b>b</b>	Donated services and use of facilities .....	<b>2b</b>	
<b>c</b>	Recoveries of prior year grants .....	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.) .....	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> .....	<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> .....	<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b .....	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIII.) .....	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> .....	<b>4c</b>	
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) .....	<b>5</b>	

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements .....	<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
<b>a</b>	Donated services and use of facilities .....	<b>2a</b>	
<b>b</b>	Prior year adjustments .....	<b>2b</b>	
<b>c</b>	Other losses .....	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIII.) .....	<b>2d</b>	
<b>e</b>	Add lines <b>2a</b> through <b>2d</b> .....	<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b> .....	<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b .....	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIII.) .....	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b> .....	<b>4c</b>	
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) .....	<b>5</b>	

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

**PART V, LINE 4:**

WINROCK HAS BOARD-DESIGNATED ENDOWMENT FUNDS THAT ARE INCLUDED IN NET ASSETS WITHOUT DONOR RESTRICTIONS. AS REQUIRED BY GAAP, NET ASSETS ASSOCIATED WITH ENDOWMENT FUNDS, INCLUDING FUNDS DESIGNATED BY THE BOARD TO FUNCTION AS ENDOWMENTS, ARE CLASSIFIED AND REPORTED BASED ON THE EXISTENCE OF DONOR-IMPOSED RESTRICTIONS.

**PART X, LINE 2:**

WINROCK IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND A SIMILAR PROVISION OF STATE LAW, EXCEPT FOR TAXES ON UNRELATED BUSINESS INCOME. FOR THE YEAR ENDED DECEMBER 31, 2020, NO PROVISION FOR INCOME TAXES WAS MADE, AS WINROCK HAD NO NET SIGNIFICANT

**Part XIII** Supplemental Information (continued)

UNRELATED BUSINESS INCOME.

WINROCK FOLLOWS THE AUTHORITATIVE GUIDANCE RELATING TO ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES INCLUDED IN FASB ASC TOPIC 740, INCOME TAXES. THESE PROVISIONS PROVIDE CONSISTENT GUIDANCE FOR THE ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES RECOGNIZED IN AN ENTITY'S CONSOLIDATED FINANCIAL STATEMENTS AND PRESCRIBE A THRESHOLD OF "MORE LIKELY THAN NOT" FOR RECOGNITION AND DERECOGNITION OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. WINROCK PERFORMED AN EVALUATION OF UNCERTAINTY IN INCOME TAXES FOR THE YEAR ENDED DECEMBER 31, 2020, AND DETERMINED THAT THERE WERE NO MATTERS THAT WOULD REQUIRE RECOGNITION IN THE CONSOLIDATED FINANCIAL STATEMENTS OR THAT MAY HAVE ANY EFFECT ON ITS TAX-EXEMPT STATUS. AS OF DECEMBER 31, 2020, THERE WERE TAX RETURNS THAT REMAINED OPEN WITH THE U.S. FEDERAL JURISDICTION OR THE VARIOUS STATES AND LOCAL JURISDICTIONS IN WHICH WINROCK FILES TAX RETURNS, HOWEVER, THERE ARE CURRENTLY NO AUDITS FOR ANY TAX PERIODS IN PROGRESS. IT IS WINROCK'S POLICY TO RECOGNIZE INTEREST AND/OR PENALTIES RELATED TO UNCERTAINTY IN INCOME TAXES, IF ANY, IN INTEREST OR INCOME TAX EXPENSE. AS OF DECEMBER 31, 2020, WINROCK HAD NO ACCRUALS FOR INTEREST AND/OR PENALTIES.

**SCHEDULE F  
(Form 990)**

 Department of the Treasury  
Internal Revenue Service

**Statement of Activities Outside the United States**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

 ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2020**

 Open to Public  
Inspection

Name of the organization

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Employer identification number

**71-0603560**
**Part I** **General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

**1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ..... ☒ **Yes** ☐ **No**

**2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

**3 Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
CENTRAL AMERICA AND THE CARIBBEAN	1	5	PROGRAM SERVICES	ECONOMIC DEVELOPMENT	347,933.
EAST ASIA AND THE PACIFIC	12	158	PROGRAM SERVICES	AGRICULTURE, ECONOMIC DEVELOPMENT, ENVIRONMENT AND ENERGY	6,741,834.
RUSSIA AND NEIGHBORING STATES	4	48	PROGRAM SERVICES	AGRICULTURE, ECONOMIC DEVELOPMENT	2,116,043.
SOUTH ASIA	9	281	PROGRAM SERVICES	AGRICULTURE, ECONOMIC DEVELOPMENT, ENVIRONMENT AND ENERGY, HUMAN AND SOCIAL CAPITAL	13,601,533.
SUB-SAHARAN AFRICA	23	222	PROGRAM SERVICES	AGRICULTURE, ENVIRONMENT AND ENERGY, HUMAN AND SOCIAL CAPITAL	13,308,675.
SOUTH AMERICA	1	2	PROGRAM SERVICES	HUMAN AND SOCIAL CAPITAL	127,393.
MIDDLE EAST AND NORTH AFRICA	1	2	PROGRAM SERVICES	ENVIRONMENT AND ENERGY	1,649,609.
<b>3 a Subtotal</b> .....	51	718			37,893,020.
<b>b Total from continuation sheets to Part I</b> .....	0	0			0.
<b>c Totals</b> (add lines 3a and 3b) .....	51	718			37,893,020.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2020



**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

**Part II** **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

<b>1</b>	<b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of noncash assistance	<b>(h)</b> Description of noncash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
			SUB-SAHARAN AFRICA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	711,743.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	504,629.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	285,836.	WIRE TRANSFER	0.		
			SUB-SAHARAN AFRICA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	218,911.	WIRE TRANSFER	0.		
			SUB-SAHARAN AFRICA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	202,826.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	201,964.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	160,366.	WIRE TRANSFER	0.		
			SUB-SAHARAN AFRICA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	151,344.	WIRE TRANSFER	0.		

**2** Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶▶

**3** Enter total number of other organizations or entities ▶▶

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

**71-0603560**

Page 2

Schedule F (Form 990)

Part II	Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	142,986.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	137,878.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	137,814.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	135,292.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	103,297.	WIRE TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	93,650.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	86,831.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	80,254.	WIRE TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	69,003.	WIRE TRANSFER	0.		

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Schedule F (Form 990) **71-0603560** (Schedule F (Form 990), Part II, line 1) Page **2**

<b>Part II</b>	<b>Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States.</b>	<b>(a) Name of organization</b>	<b>(b) IRS code section and EIN (if applicable)</b>	<b>(c) Region</b>	<b>(d) Purpose of grant</b>	<b>(e) Amount of cash grant</b>	<b>(f) Manner of cash disbursement</b>	<b>(g) Amount of non-cash assistance</b>	<b>(h) Description of non-cash assistance</b>	<b>(i) Method of valuation (book, FMV, appraisal, other)</b>
<b>1</b>				SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	67,491.	WIRE TRANSFER	0.		
				RUSSIA AND NEIGHBORING STATES	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	64,193.	WIRE TRANSFER	0.		
				SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	60,787.	WIRE TRANSFER	0.		
				SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	60,477.	WIRE TRANSFER	0.		
				SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	60,052.	WIRE TRANSFER	0.		
				SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	48,898.	WIRE TRANSFER	0.		
				RUSSIA AND NEIGHBORING STATES	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	46,349.	WIRE TRANSFER	0.		
				SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	46,134.	WIRE TRANSFER	0.		
				SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	42,382.	WIRE TRANSFER	0.		



**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

**71-0603560**

Page 2

Schedule F (Form 990)

Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)									
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	40,199.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	39,751.	WIRE TRANSFER	0.		
			EAST ASIA AND THE PACIFIC	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	37,492.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	37,391.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	35,910.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	34,347.	WIRE TRANSFER	0.		
			SUB-SAHARAN AFRICA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	33,584.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	33,246.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	31,736.	WIRE TRANSFER	0.		

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Schedule F (Form 990) **71-0603560** Page 2

Part II		Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)							
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	29,062.	WIRE TRANSFER	0.		
			EAST ASIA AND THE PACIFIC	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	27,780.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	27,776.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	24,627.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	24,452.	WIRE TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	24,125.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	23,787.	WIRE TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	23,704.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	23,560.	WIRE TRANSFER	0.		

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Schedule F (Form 990) **Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States.** (Schedule F (Form 990), Part II, line 1) **71-0603560** Page **2**

<b>1</b> (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	22,418.	WIRE TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	22,095.	WIRE TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	21,637.	WIRE TRANSFER	0.		
		RUSSIA AND NEIGHBORING STATES	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	21,618.	WIRE TRANSFER	0.		
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	21,077.	WIRE TRANSFER	0.		
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	18,721.	WIRE TRANSFER	0.		
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	18,509.	WIRE TRANSFER	0.		
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	17,942.	WIRE TRANSFER	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	17,795.	WIRE TRANSFER	0.		

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Schedule F (Form 990) **Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States.** (Schedule F (Form 990), Part II, line 1) **71-0603560** Page **2**

<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	17,419.	WIRE TRANSFER	0.		
		EAST ASIA AND THE PACIFIC	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	17,414.	WIRE TRANSFER	0.		
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	17,151.	WIRE TRANSFER	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	17,034.	WIRE TRANSFER	0.		
		CENTRAL AMERICA AND THE CARIBBEAN	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	16,862.	WIRE TRANSFER	0.		
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	15,742.	WIRE TRANSFER	0.		
		EAST ASIA AND THE PACIFIC	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	15,705.	WIRE TRANSFER	0.		
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	15,500.	WIRE TRANSFER	0.		
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	15,309.	WIRE TRANSFER	0.		



**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Schedule F (Form 990) **Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States.** (Schedule F (Form 990), Part II, line 1) **71-0603560** Page **2**

<b>1</b> <b>(a)</b> Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	<b>(c)</b> Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	<b>(g)</b> Amount of non-cash assistance	<b>(h)</b> Description of non-cash assistance	<b>(i)</b> Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	15,111.	WIRE TRANSFER	0.		
		EAST ASIA AND THE PACIFIC	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	15,000.	WIRE TRANSFER	0.		
		EAST ASIA AND THE PACIFIC	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	14,784.	WIRE TRANSFER	0.		
		EAST ASIA AND THE PACIFIC	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	14,554.	WIRE TRANSFER	0.		
		EAST ASIA AND THE PACIFIC	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	14,395.	WIRE TRANSFER	0.		
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	14,232.	WIRE TRANSFER	0.		
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	14,194.	WIRE TRANSFER	0.		
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	13,847.	WIRE TRANSFER	0.		
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	13,235.	WIRE TRANSFER	0.		

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Schedule F (Form 990) **71-0603560** Page 2

Part II		Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)							
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			RUSSIA AND NEIGHBORING STATES	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	13,200.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	12,688.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	12,523.	WIRE TRANSFER	0.		
			EAST ASIA AND THE PACIFIC	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	12,422.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	12,256.	WIRE TRANSFER	0.		
			RUSSIA AND NEIGHBORING STATES	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	12,220.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	11,651.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	11,492.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	11,266.	WIRE TRANSFER	0.		

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Schedule F (Form 990) **71-0603560** Page 2

Part II		Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)							
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	10,881.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	10,685.	WIRE TRANSFER	0.		
			CENTRAL AMERICA AND THE CARIBBEAN	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	10,674.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	10,630.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	10,582.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	10,497.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	10,456.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	10,174.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	10,155.	WIRE TRANSFER	0.		

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Page 2

71-0603560

Schedule F (Form 990)

Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)									
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	10,073.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	10,053.	WIRE TRANSFER	0.			
		RUSSIA AND NEIGHBORING STATES	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	9,982.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	9,872.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	9,622.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	9,521.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	9,304.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	9,248.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	9,147.	WIRE TRANSFER	0.			



**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Part II	Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	8,827.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	8,827.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	8,802.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	8,772.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	8,693.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	8,626.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	8,615.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	8,549.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	8,389.	WIRE TRANSFER	0.		

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Schedule F (Form 990) **71-0603560** Page 2

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)									
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	8,302.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	8,234.	WIRE TRANSFER	0.			
		SOUTH AMERICA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	8,000.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	7,881.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	7,789.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	7,594.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	7,575.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	7,469.	WIRE TRANSFER	0.			
		SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	7,214.	WIRE TRANSFER	0.			

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Page 2

71-0603560

Schedule F (Form 990)

Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)									
1 Part II	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	7,191.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	7,177.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	7,144.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	7,117.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	7,093.	WIRE TRANSFER	0.		
			EAST ASIA AND THE PACIFIC	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	7,011.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,985.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,850.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,774.	WIRE TRANSFER	0.		

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Schedule F (Form 990) **71-0603560** Page 2

Part II		Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)							
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,751.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,732.	WIRE TRANSFER	0.		
			EUROPE	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,672.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,502.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,450.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,446.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,360.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,284.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,232.	WIRE TRANSFER	0.		



**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Schedule F (Form 990) **71-0603560** Page 2

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)									
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,164.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,137.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,122.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,107.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	6,048.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	5,976.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	5,969.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	5,963.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	5,940.	WIRE TRANSFER	0.		

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Schedule F (Form 990) **71-0603560** Page 2

Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)									
1 Part II	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	5,911.	WIRE TRANSFER	0.		
			EAST ASIA AND THE PACIFIC	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	5,899.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	5,653.	WIRE TRANSFER	0.		
			SUB-SAHARAN AFRICA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	5,636.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	5,516.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	5,385.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	5,314.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	5,120.	WIRE TRANSFER	0.		
			SOUTH ASIA	SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS	5,072.	WIRE TRANSFER	0.		

## Page 2

[illegible]

71-0603560

Schedule F (Form 990) 2020

**Part III** **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

[illegible]

Schedule F (Form 990) 2020



WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT

Schedule F (Form 990) 2020

71-0603560 Page 4

**Part IV** Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* ☒ Yes ☐ No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* ☐ Yes ☒ No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* ☐ Yes ☒ No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* ☐ Yes ☒ No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* ☐ Yes ☒ No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* ☐ Yes ☒ No

Schedule F (Form 990) 2020

WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT

Schedule F (Form 990) 2020

71-0603560 Page 5

**Part V** Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

**PART I, LINE 2:**

- WINROCK INTERNATIONAL IMPLEMENTS PROJECTS IN OVER 45 COUNTRIES  
WORLD-WIDE INCLUDING THE REGIONS OF SOUTH, SOUTHEAST AND CENTRAL ASIA,  
AFRICA, CENTRAL AND SOUTH AMERICA. WINROCK PROJECTS ARE FUNDED BY BOTH  
DOMESTIC AND INTERNATIONAL FUNDERS, WITH OVER 80% OF FUNDING PROVIDED BY  
THE U.S. GOVERNMENT DURING 2020. WHEN AWARDED, WINROCK ESTABLISHES A  
PRESENCE IN THE REQUIRED AREA AND CARRIES OUT THE SCOPE OF WORK INCLUDED  
WITHIN THE AWARDED PROPOSAL. WINROCK FOLLOWS ITS POLICY TO AWARD GRANTS  
WHICH PROVIDES GUIDELINES AROUND COMPETITION, SOLICITATION PROCEDURES,  
AND EVALUATION CRITERIA. WINROCK MONITORS GRANT ACTIVITIES FOR  
COMPLIANCE WITH THE TERMS AND CONDITIONS OF THE GRANT AGREEMENT AND TO  
ENSURE ACHIEVEMENT OF THE BENCHMARKS AND OBJECTIVES. MONITORING EFFORTS  
ARE DOCUMENTED AND INCLUDE PROCEDURES PERTINENT TO THE GRANT TYPE,  
INCLUDING FINANCIAL MANAGEMENT, MAINTENANCE AND INVENTORY OR EQUIPMENT,  
AND GRANT FILE RETENTION.

**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2020**

Open to Public  
Inspection

Name of the organization <b>WINROCK INTERNATIONAL INSTITUTE FOR AGRICULTURAL DEVELOPMENT</b>	Employer identification number <b>71-0603560</b>
<b>Part I General Information on Grants and Assistance</b>	

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

<b>Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.</b> Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.							
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OVERSEAS STRATEGIC CONSULTING LTD & SUBSIDIARIES - 1500 WALNUT STREET, SUITE 1300 - PHILADELPHIA, PA 19102	23-2720769		50,703.	0.	CASH		SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS
UNIVERSITY OF ARKANSAS FOR MEDICAL SCIENCES - 4301 W. MARKHAM ST. - LITTLE ROCK, AR 72205	71-6046242		131,762.	0.	CASH		SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS
OPPORTUNITY INTERNATIONAL 550 W VAN BUREN ST, SUITE 200 CHICAGO, IL 60607	54-0907624	501(C)(3)	192,778.	0.	CASH		SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS
VIAMO PBC 1250 CONNECTICUT AVE NW, SUITE 200 WASHINGTON, DC 20036	82-0825124		139,589.	0.	CASH		SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS
OZARKA TECHNICAL COLLEGE 218 COLLEGE DR MELBOURNE, AR 72556	58-1969931	501(C)(3)	97,963.	0.	CASH		SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS
COFFEE QUALITY INSTITUTE 26895 ALISO CREEK RD, SUITE B866 ALISO VIEJO, CA 92656	33-0702576	501(C)(3)	29,777.	0.	CASH		SUBGRANTS IMPLEMENTED BASED ON FUNDER REQUIREMENTS

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ▶ **3.**
- 3** Enter total number of other organizations listed in the line 1 table ▶ **6.**

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2020

WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT

**Part III** Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance

**Part IV** Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

WINROCK INTERNATIONAL'S WORK IN THE UNITED STATES INCLUDES FARMERS IN THE MID-SOUTH, CONSERVATION PROGRAMS THAT REDUCE WATER POLLUTION, AND A PORTFOLIO OF ENTREPRENEURIAL DEVELOPMENT WORK. WINROCK FOLLOWS ITS POLICY TO AWARD GRANTS WHICH PROVIDES GUIDELINES AROUND COMPETITION, SOLICITATION PROCEDURES, AND EVALUATION CRITERIA. WINROCK MONITORS GRANT ACTIVITIES FOR COMPLIANCE WITH THE TERMS AND CONDITIONS OF THE GRANT AGREEMENT AND TO ENSURE ACHIEVEMENT OF THE BENCHMARKS AND OBJECTIVES. MONITORING EFFORTS ARE DOCUMENTED AND INCLUDE PROCEDURES PERTINENT TO THE GRANT TYPE,



INCLUDING FINANCIAL MANAGEMENT, MAINTENANCE AND INVENTORY OR EQUIPMENT, AND  
GRANT FILE RETENTION.

**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest  
Compensated Employees

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**

▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2020**

Open to Public  
Inspection

Name of the organization

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Employer identification number

**71-0603560**

**Part I Questions Regarding Compensation**

	Yes	No
<b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.		
<input type="checkbox"/> First-class or charter travel		
<input checked="" type="checkbox"/> Housing allowance or residence for personal use		
<input type="checkbox"/> Travel for companions		
<input type="checkbox"/> Payments for business use of personal residence		
<input type="checkbox"/> Tax indemnification and gross-up payments		
<input checked="" type="checkbox"/> Health or social club dues or initiation fees		
<input type="checkbox"/> Discretionary spending account		
<input type="checkbox"/> Personal services (such as maid, chauffeur, chef)		
<b>b</b> If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	<b>1b</b>	<b>X</b>
<b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	<b>2</b>	<b>X</b>
<b>3</b> Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.		
<input checked="" type="checkbox"/> Compensation committee		
<input checked="" type="checkbox"/> Written employment contract		
<input type="checkbox"/> Independent compensation consultant		
<input checked="" type="checkbox"/> Compensation survey or study		
<input checked="" type="checkbox"/> Form 990 of other organizations		
<input checked="" type="checkbox"/> Approval by the board or compensation committee		
<b>4</b> During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:		
<b>a</b> Receive a severance payment or change-of-control payment?	<b>4a</b>	<b>X</b>
<b>b</b> Participate in or receive payment from a supplemental nonqualified retirement plan?	<b>4b</b>	<b>X</b>
<b>c</b> Participate in or receive payment from an equity-based compensation arrangement?	<b>4c</b>	<b>X</b>
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		
<b>Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</b>		
<b>5</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:		
<b>a</b> The organization?	<b>5a</b>	<b>X</b>
<b>b</b> Any related organization?	<b>5b</b>	<b>X</b>
If "Yes" on line 5a or 5b, describe in Part III.		
<b>6</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:		
<b>a</b> The organization?	<b>6a</b>	<b>X</b>
<b>b</b> Any related organization?	<b>6b</b>	<b>X</b>
If "Yes" on line 6a or 6b, describe in Part III.		
<b>7</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	<b>7</b>	<b>X</b>
<b>8</b> Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	<b>8</b>	<b>X</b>
<b>9</b> If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	<b>9</b>	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Page 2

71-0603560

Schedule J (Form 990) 2020

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) RODNEY FERGUSON PRESIDENT AND CEO	(i) 537,118.	55,000.	0.	46,639.	21,363.	660,120.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
(2) JOYJIT DEB ROY EXECUTIVE VP	(i) 286,477.	40,000.	0.	25,138.	21,320.	372,935.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
(3) MIKE MYERS SENIOR VP - CFO & TREASURE	(i) 263,984.	35,000.	0.	22,849.	18,704.	340,537.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
(4) BRAULIO OLIVEIRA CHIEF INFORMATION OFFICER	(i) 257,108.	26,300.	600.	25,347.	15,695.	325,050.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
(5) CHARLOTTE YOUNG VP GC AND CRCO	(i) 240,634.	40,000.	0.	20,832.	21,304.	322,770.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
(6) HARVEY S. SCHATUP CHIEF OF PARTY	(i) 221,340.	0.	54,108.	20,721.	19,926.	316,095.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
(7) BRIAN BEAN CHIEF OF PARTY	(i) 147,752.	6,730.	119,727.	14,728.	18,146.	307,083.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
(8) WILLIAM DAVID SPARKS SENIOR ADVISOR	(i) 214,944.	47,015.	0.	21,389.	18,433.	301,781.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
(9) MALIKA MAGAGULA VP AND COO	(i) 230,916.	30,000.	0.	19,992.	10,343.	291,251.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
(10) JON ANDERSON CHIEF OF PARTY	(i) 184,740.	8,500.	50,296.	17,752.	6,530.	267,818.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
(11) BETHANY J. KURBIS FORMER CHRO	(i) 190,777.	20,400.	0.	17,635.	16,883.	245,695.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
(12) PATRICIA J. MCCALL VP CORP AFFAIRS	(i) 195,155.	0.	0.	16,569.	12,551.	224,275.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
(13) ELISABETH WHITEBECK BOARD SECRETARY	(i) 126,525.	20,000.	0.	11,165.	9,609.	167,299.	0.
(ii) 0.	0.	0.	0.	0.	0.	0.	0.
(i)							
(ii)							
(i)							
(ii)							
(i)							
(ii)							

Schedule J (Form 990) 2020

WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

WINROCK ALLOWS EXECUTIVE TEAM MEMBERS TO BE REIMBURSED FOR COSTS UP TO  
\$1,500 ANNUALLY TO COVER EXPENSES THAT PROMOTE A HEALTHY LIFESTYLE  
INCLUDING HEALTH CLUB MEMBERSHIPS, WEIGHT-MANAGEMENT/FITNESS PROGRAMS,  
SMOKING CESSATION AND SIMILAR PROGRAMS.

**SCHEDULE K**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

Name of the organization

WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT

**Supplemental Information on Tax-Exempt Bonds**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
► Attach to Form 990. ► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

ENTITY 1

OMB No. 1545-0047

2020

Open to Public Inspection

Employer identification number

71-0603560

**Part I Bond Issues**

**SEE PART VI FOR COLUMN (F) CONTINUATIONS**

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
ARKANSAS DEVELOPMENT A FINANCE AUTHORITY	71-0503641	04108KB31	09/08/14	200,000.	PROCEEDS USED TO REFUND PRIOR ISSU		X		X		X
ARKANSAS DEVELOPMENT B FINANCE AUTHORITY	71-0503641	04108KB49	09/08/14	200,000.	PROCEEDS USED TO REFUND PRIOR ISSU		X		X		X
ARKANSAS DEVELOPMENT C FINANCE AUTHORITY	71-0503641	04108KB56	09/08/14	205,000.	PROCEEDS USED TO REFUND PRIOR ISSU		X		X		X
ARKANSAS DEVELOPMENT D FINANCE AUTHORITY	71-0503641	04108KB64	09/08/14	215,000.	PROCEEDS USED TO REFUND PRIOR ISSU		X		X		X

**Part II Proceeds**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Amount of bonds retired								
2 Amount of bonds legally defeased								
3 Total proceeds of issue								
4 Gross proceeds in reserve funds								
5 Capitalized interest from proceeds								
6 Proceeds in refunding escrows								
7 Issuance costs from proceeds								
8 Credit enhancement from proceeds								
9 Working capital expenditures from proceeds								
10 Capital expenditures from proceeds								
11 Other spent proceeds								
12 Other unspent proceeds								
13 Year of substantial completion								
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?	X		X		X		X	
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?		X		X		X		X
16 Has the final allocation of proceeds been made?		X		X		X		X
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?		X		X		X		X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2020



**SCHEDULE K  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information on Tax-Exempt Bonds**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
▶ Attach to Form 990. ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization **WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

**Part I Bond Issues**

SEE PART VI FOR COLUMN (F) CONTINUATIONS

Employer identification number  
**71-0603560**

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
ARKANSAS DEVELOPMENT A FINANCE AUTHORITY	71-0503641	04108KB72	09/08/14	220,000.	PROCEEDS USED TO REFUND PRIOR ISSU		X		X		X
ARKANSAS DEVELOPMENT B FINANCE AUTHORITY	71-0503641	04108KB80	09/08/14	1,250,000.	PROCEEDS USED TO REFUND PRIOR ISSU		X		X		X
ARKANSAS DEVELOPMENT C FINANCE AUTHORITY	71-0503641	04108KB98	09/08/14	1,520,000.	PROCEEDS USED TO REFUND PRIOR ISSU		X		X		X

**D**

**Part II Proceeds**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Amount of bonds retired								
2 Amount of bonds legally defeased								
3 Total proceeds of issue								
4 Gross proceeds in reserve funds								
5 Capitalized interest from proceeds								
6 Proceeds in refunding escrows								
7 Issuance costs from proceeds								
8 Credit enhancement from proceeds								
9 Working capital expenditures from proceeds								
10 Capital expenditures from proceeds								
11 Other spent proceeds								
12 Other unspent proceeds								
13 Year of substantial completion								
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?	X		X		X			
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?		X		X		X		
16 Has the final allocation of proceeds been made?		X		X		X		
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?		X		X		X		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2020

WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT

ENTITY 1

71-0603560

Page 2

Schedule K (Form 990) 2020

**Part III Private Business Use**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		X
<b>2</b> Are there any lease arrangements that may result in private business use of bond-financed property?		X		X		X		X
<b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property?		X		X		X		X
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
<b>c</b> Are there any research agreements that may result in private business use of bond-financed property?		X		X		X		X
<b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
<b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
<b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%
<b>6</b> Total of lines 4 and 5		%		%		%		%
<b>7</b> Does the bond issue meet the private security or payment test?		X		X		X		X
<b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		X
<b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
<b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
<b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X		X	

**Part IV Arbitrage**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X		X		X
<b>2</b> If "No" to line 1, did the following apply?								
<b>a</b> Rebate not due yet?		X		X		X		X
<b>b</b> Exception to rebate?		X		X		X		X
<b>c</b> No rebate due?	X		X		X		X	
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
<b>3</b> Is the bond issue a variable rate issue?		X		X		X		X

WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT

ENTITY 2

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		
2 Are there any lease arrangements that may result in private business use of bond-financed property?		X		X		X		
3a Are there any management or service contracts that may result in private business use of bond-financed property?		X		X		X		
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		X		X		X		
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Does the bond issue meet the private security or payment test?		X		X		X		
8a Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		%
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?								

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		X		X		X		
2 If "No" to line 1, did the following apply?								
a Rebate not due yet?		X		X		X		
b Exception to rebate?		X		X		X		
c No rebate due?	X		X		X			
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3 Is the bond issue a variable rate issue?		X		X		X		

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
	<b>4a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X	
<b>b</b> Name of provider								
<b>c</b> Term of hedge								
<b>d</b> Was the hedge superintegrated?								
<b>e</b> Was the hedge terminated?								
<b>5a</b> Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
<b>b</b> Name of provider								
<b>c</b> Term of GIC								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
<b>6</b> Were any gross proceeds invested beyond an available temporary period?		X		X		X		X
<b>7</b> Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		X	

### Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	X		X		X		X	

Part VI	Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions.
---------	--

[illegible]

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

ENTITY 2

71-0603560

Page 3

**Part IV Arbitrage (continued)**

<b>4a</b>	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	<b>A</b>		<b>B</b>		<b>C</b>		<b>D</b>	
		Yes	No	Yes	No	Yes	No	Yes	No
<b>b</b>	Name of provider		X		X				
<b>c</b>	Term of hedge								
<b>d</b>	Was the hedge superintegrated?								
<b>e</b>	Was the hedge terminated?								
<b>5a</b>	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		
<b>b</b>	Name of provider								
<b>c</b>	Term of GIC								
<b>d</b>	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
<b>6</b>	Were any gross proceeds invested beyond an available temporary period?		X		X		X		
<b>7</b>	Has the organization established written procedures to monitor the requirements of section 148?	X		X		X			

**Part V Procedures To Undertake Corrective Action**

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	<b>A</b>		<b>B</b>		<b>C</b>		<b>D</b>	
	Yes	No	Yes	No	Yes	No	Yes	No
	X		X		X			

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K. See instructions.

**SCHEDULE K, PART I, BOND ISSUES:**

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY

(F) DESCRIPTION OF PURPOSE:

PROCEEDS USED TO REFUND PRIOR ISSUANCE USED FOR CONSTRUCTION OF HQ OFFICE

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY

(F) DESCRIPTION OF PURPOSE:

PROCEEDS USED TO REFUND PRIOR ISSUANCE USED FOR CONSTRUCTION OF HQ OFFICE

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY

(F) DESCRIPTION OF PURPOSE:

PROCEEDS USED TO REFUND PRIOR ISSUANCE USED FOR CONSTRUCTION OF HQ OFFICE

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY

(F) DESCRIPTION OF PURPOSE:

PROCEEDS USED TO REFUND PRIOR ISSUANCE USED FOR CONSTRUCTION OF HQ OFFICE

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY

(F) DESCRIPTION OF PURPOSE:

PROCEEDS USED TO REFUND PRIOR ISSUANCE USED FOR CONSTRUCTION OF HQ OFFICE



WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT

Schedule K (Form 990) 2020

71-0603560

Page 4

**Part VI** Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions. (continued)

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY  
(F) DESCRIPTION OF PURPOSE:  
PROCEEDS USED TO REFUND PRIOR ISSUANCE USED FOR CONSTRUCTION OF HQ OFFICE

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY  
(F) DESCRIPTION OF PURPOSE:  
PROCEEDS USED TO REFUND PRIOR ISSUANCE USED FOR CONSTRUCTION OF HQ OFFICE

SCHEDULE K, PART IV, ARBITRAGE, LINE 2C:

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY  
DATE THE REBATE COMPUTATION WAS PERFORMED: 08/07/2019

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY  
DATE THE REBATE COMPUTATION WAS PERFORMED: 08/07/2019

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY  
DATE THE REBATE COMPUTATION WAS PERFORMED: 08/07/2019

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY  
DATE THE REBATE COMPUTATION WAS PERFORMED: 08/07/2019

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY  
DATE THE REBATE COMPUTATION WAS PERFORMED: 08/07/2019

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY  
DATE THE REBATE COMPUTATION WAS PERFORMED: 08/07/2019

(A) ISSUER NAME: ARKANSAS DEVELOPMENT FINANCE AUTHORITY  
DATE THE REBATE COMPUTATION WAS PERFORMED: 08/07/2019

**SCHEDULE M  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Noncash Contributions**

OMB No. 1545-0047

**2020**

Open to Public  
Inspection

- ▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**  
▶ **Attach to Form 990.**  
▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

Name of the organization **WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

Employer identification number  
**71-0603560**

**Part I Types of Property**

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art .....				
2 Art - Historical treasures .....				
3 Art - Fractional interests .....				
4 Books and publications .....				
5 Clothing and household goods .....				
6 Cars and other vehicles .....				
7 Boats and planes .....				
8 Intellectual property .....				
9 Securities - Publicly traded .....	X	1	5,154.	STOCK QUOTE
10 Securities - Closely held stock .....				
11 Securities - Partnership, LLC, or trust interests .....				
12 Securities - Miscellaneous .....				
13 Qualified conservation contribution - Historic structures .....				
14 Qualified conservation contribution - Other .....				
15 Real estate - Residential .....				
16 Real estate - Commercial .....				
17 Real estate - Other .....				
18 Collectibles .....				
19 Food inventory .....				
20 Drugs and medical supplies .....				
21 Taxidermy .....				
22 Historical artifacts .....				
23 Scientific specimens .....				
24 Archeological artifacts .....				
25 Other ▶ ( ) .....				
26 Other ▶ ( ) .....				
27 Other ▶ ( ) .....				
28 Other ▶ ( ) .....				

29 Number of Forms 8283 received by the organization during the tax year for contributions  
for which the organization completed Form 8283, Part V, Donee Acknowledgement

29

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it  
must hold for at least three years from the date of the initial contribution, and which isn't required to be used for  
exempt purposes for the entire holding period?

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash  
contributions?

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,  
describe in Part II.

	Yes	No
30a		X
31	X	
32a		X
33		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2020

### Supplemental Information.

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2020**

Open to Public  
Inspection

Name of the organization

WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT

Employer identification number  
71-0603560

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

PROVIDES SOLUTIONS TO SOME OF THE WORLD'S MOST COMPLEX SOCIAL,  
AGRICULTURAL AND ENVIRONMENTAL CHALLENGES. A RECOGNIZED LEADER IN U.S.  
AND INTERNATIONAL DEVELOPMENT, WINROCK COMBINES TECHNICAL EXPERTISE  
WITH ENTREPRENEURIAL INNOVATION TO IMPROVE LIVES AROUND THE GLOBE IN  
MORE THAN 45 COUNTRIES. WINROCK'S MISSION IS TO EMPOWER THE  
DISADVANTAGED, INCREASE ECONOMIC OPPORTUNITY AND SUSTAIN NATURAL  
RESOURCES.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

OF MARKETS TO IMPROVE THE ENVIRONMENT. ERT ENHANCES CONFIDENCE IN THE  
SCIENTIFIC INTEGRITY AND SOCIAL EQUITY OF ENVIRONMENTAL MARKETS TO  
CATALYZE AMBITIOUS AND TRANSFORMATIONAL CLIMATE ACTION. THROUGH ITS  
AMERICAN CARBON REGISTRY (ACR) ENTERPRISE, ERT HAS ENABLED THE ISSUANCE  
OF HIGH-QUALITY EMISSION REDUCTIONS IN THE FORESTRY, ENERGY,  
TRANSPORTATION AND INDUSTRIAL SECTORS VALUED AT OVER \$1 BILLION.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

RESILIENT FOOD SYSTEMS IN THE UNITED STATES. THE CENTER'S WORK FOCUSES  
ON FIVE LEVERS FOR FOOD SYSTEMS CHANGE CATALYTIC SYSTEMS LEADERSHIP;  
EQUITY AND JUSTICE IN FARMING AND FOOD SYSTEMS; LEARNING,  
COLLABORATION, INNOVATION AND ACTION ACROSS COMMUNITIES; VALUES-BASED  
SUPPLY CHAINS; AND REGENERATIVE LAND USE.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

U.S. PROGRAMS: SINCE 1985, WINROCK'S U.S. PROGRAMS HAS USED INNOVATIVE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

032211 11-20-20

Name of the organization WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT

Employer identification number  
71-0603560

APPROACHES TO ADDRESS DOMESTIC ISSUES. WINROCK'S U.S. PROGRAMS BRINGS  
TOOLS, EXPERIENCE, AND TRAINING TO PEOPLE AND COMMUNITIES IN ARKANSAS  
AND THROUGHOUT THE MID-SOUTH HELPING THEM UNLOCK THEIR STRENGTHS,  
CREATIVITY, AND RESOURCEFULNESS.

EXPENSES \$ 2,826,489. INCLUDING GRANTS OF \$ 229,724. REVENUE \$ 0.

FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

BANGLADESH, BELIZE, BRAZIL, BURKINA FASO,

CAMBODIA, CANADA, CHINA, GHANA,

GUINEA, INDONESIA, JAMAICA, KAZAKHSTAN,

KYRGYZSTAN, KENYA, LAOS, MALAWI,

MALI, MOZAMBIQUE, BURMA, NEPAL,

NIGER, NIGERIA, PAKISTAN, PHILIPPINES,

SENEGAL, SOLOMON ISLANDS, TANZANIA, THAILAND,

UZBEKISTAN, VIETNAM, ZAMBIA

FORM 990, PART VI, SECTION A, LINE 2:

BOARD MEMBERS PETER O'NEILL AND WILL ROCKEFELLER ARE RELATED.

FORM 990, PART VI, SECTION B, LINE 11B:

FINANCE MANAGEMENT AND THE TAX PREPARER PRESENTED THE FORM 990 TO THE AUDIT  
COMMITTEE. AT THEIR RECOMMENDATION, ALL MEMBERS OF THE BOARD WERE PROVIDED  
A COMPLETE COPY PRIOR TO FILING FOR THE OPPORTUNITY TO REVIEW THE ACCURACY  
AND COMPLETENESS OF THE RETURN.

FORM 990 PART I LINE 5 AND PART V LINE 2A:

THE EMPLOYEE COUNT ON PART I LINE 5 IS THE WORLDWIDE EMPLOYEE COUNT,



Name of the organization	WINROCK INTERNATIONAL INSTITUTE FOR AGRICULTURAL DEVELOPMENT	Employer identification number 71-0603560
--------------------------	---	--

INCLUDING IN-COUNTRY EMPLOYEES. THE COUNT ON PART V LINE 2A IS FROM  
THE FORM W-3 AND INCLUDES ONLY US EMPLOYEES.

FORM 990, PART VI, SECTION B, LINE 12C:

ANNUALLY, BOARD MEMBERS, EXECUTIVE TEAM MEMBERS, AND ALL EMPLOYEES ARE  
FURNISHED THE CODE OF CONDUCT (CODE), WHICH INCLUDES THE CONFLICTS OF  
INTEREST POLICY. EACH BOARD AND STAFF MEMBER IS REQUIRED TO (I) CERTIFY  
THAT THEY HAVE READ, UNDERSTAND, AND WILL COMPLY WITH THE CODE AND (II)  
PURSUANT TO THE POLICY, IDENTIFY AND DISCLOSE ANY KNOWN OR POTENTIAL  
CONFLICTS OF INTERESTS FOR APPROVAL BY THE COMPLIANCE OFFICE PRIOR TO  
PROCEEDING. FOR DIRECTORS, OFFICERS, AND THE EXECUTIVE TEAM, THE  
COMPLIANCE OFFICE FURTHER PROVIDES A DISCLOSURE FORM TO EACH INDIVIDUAL,  
ANNUALLY, TO CERTIFY THAT NO CONFLICTS HAVE ARISEN IN THE PAST YEAR. EVERY  
CONFLICT DISCLOSURE IS REVIEWED BY THE COMPLIANCE OFFICE TO DETERMINE THE  
IMPACT ON WINROCK, WHETHER THE ACTION CAN PROCEED, AND APPROPRIATE  
MITIGATION STEPS, IF NECESSARY.

FORM 990, PART VI, SECTION B, LINE 15:

A COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS USES COMPENSATION  
SURVEYS AND OTHER RESOURCES TO DETERMINE THE APPROPRIATE COMPENSATION FOR  
THE CEO. THE DECISION BY THE COMPENSATION COMMITTEE IS THEN APPROVED BY THE  
FULL BOARD BEFORE BEING FINALIZED. THE COMPENSATION COMMITTEE ALSO REVIEWS  
ANNUALLY THE COMPENSATION OF OFFICERS.

FORM 990, PART VI, SECTION C, LINE 19:

THE ARTICLES OF INCORPORATION ARE MADE PUBLIC THROUGH THE ARKANSAS  
SECRETARY OF STATE. ARTICLES OF INCORPORATION AND THE BYLAWS MAY BE  
DIRECTLY REQUESTED FROM THE BOARD SECRETARY AT WINROCK INTERNATIONAL'S

Name of the organization WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT

Employer identification number  
71-0603560

CORPORATE MAILING ADDRESS. THE CONFLICTS OF INTEREST POLICY IS AVAILABLE AT  
WINROCK.ORG AS PART OF WINROCK'S CODE OF BUSINESS CONDUCT. THE AUDITED  
INSTITUTIONAL FINANCIAL STATEMENTS AND COMPLIANCE AUDIT UNDER UNIFORM  
GUIDANCE ARE AVAILABLE UPON REQUEST TO THE CHIEF FINANCIAL OFFICER AT THE  
CORPORATE MAILING ADDRESS.

FORM 990 PART XII LINE 2C

THERE HAS BEEN NO CHANGE IN THE OVERSIGHT PROCESS OR SELECTION PROCESS  
SINCE THE PRIOR YEAR.

## Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

2020

Department of the Treasury  
Internal Revenue ServiceOpen to Public  
Inspection

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization

WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT

Employer identification number

71-0603560

**Part I** Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
WINROCK INTERNATIONAL FOUNDATION - 71-0603560, 204 EAST 4TH STREET, NORTH LITTLE ROCK, AR 72114	TO SUPPORT WINROCK INTERNATIONAL INSTITUTE FOR AGRICULTURAL DEVELOPMENT	ARKANSAS	56,863,222.	56,863,222.	WINROCK INTERNATIONAL INSTITUTE FOR AGRICULTURAL
WINROCK SOLUTIONS, LLC - 71-0603560 204 EAST 4TH STREET	TO SUPPORT WINROCK IN SOCIAL, AGRICULTURAL, & ENVIRONMENT SOLUTIONS	ARKANSAS	0.	0.	WINROCK INTERNATIONAL INSTITUTE FOR AGRICULTURAL
NORTH LITTLE ROCK, AR 72114	TO IMPROVE NATURAL RESOURCE MANAGEMENT & ENVIRONMENTAL MARKET CONFIDENCE	ARKANSAS	0.	0.	WINROCK INTERNATIONAL INSTITUTE FOR AGRICULTURAL
ENVIRONMENT RESOURCES TRUST, LLC - 71-0603560, 204 EAST 4TH STREET, NORTH LITTLE ROCK, AR 72114					

**Part II** Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
THE ARKANSAS REGIONAL INNOVATION HUB -	TO INCREASE INNOVATIVE AND ENTREPRENEURIAL ACTIVITY IN ARKANSAS	ARKANSAS	501(C)(3)	LINE 12A	WINROCK INTERNATIONAL INSTITUTE FOR		X
46-3376034, 201 E. BROADWAY ST., NORTH							
LITTLE ROCK, AR 72114							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART VII FOR CONTINUATIONS

Schedule R (Form 990) 2020

**Part III** Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

[illegible]

**Part IV**  
**Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

[illegible]

**WINROCK INTERNATIONAL INSTITUTE  
FOR AGRICULTURAL DEVELOPMENT**

71-0603560 Page 3

Schedule R (Form 990) 2020

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

**a** Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

**b** Gift, grant, or capital contribution to related organization(s)

**c** Gift, grant, or capital contribution from related organization(s)

**d** Loans or loan guarantees to or for related organization(s)

**e** Loans or loan guarantees by related organization(s)

**f** Dividends from related organization(s)

**g** Sale of assets to related organization(s)

**h** Purchase of assets from related organization(s)

**i** Exchange of assets with related organization(s)

**j** Lease of facilities, equipment, or other assets to related organization(s)

**k** Lease of facilities, equipment, or other assets from related organization(s)

**l** Performance of services or membership or fundraising solicitations for related organization(s)

**m** Performance of services or membership or fundraising solicitations by related organization(s)

**n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

**o** Sharing of paid employees with related organization(s)

**p** Reimbursement paid to related organization(s) for expenses

**q** Reimbursement paid by related organization(s) for expenses

**r** Other transfer of cash or property to related organization(s)

**s** Other transfer of cash or property from related organization(s)

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) THE ARKANSAS REGIONAL INNOVATION HUB	D	351,834.	CASH
(2) INNOVATION FUND, LLC	L	0.	CASH
(3)			
(4)			
(5)			
(6)			



**Part VI** **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

**Part VII** Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

**PART I, IDENTIFICATION OF DISREGARDED ENTITIES:**

NAME OF DISREGARDED ENTITY:

WINROCK INTERNATIONAL FOUNDATION

PRIMARY ACTIVITY: TO SUPPORT WINROCK INTERNATIONAL INSTITUTE FOR  
AGRICULTURAL DEVELOPMENTDIRECT CONTROLLING ENTITY: WINROCK INTERNATIONAL INSTITUTE FOR  
AGRICULTURAL DEVELOPMENT

NAME OF DISREGARDED ENTITY:

WINROCK SOLUTIONS, LLC

PRIMARY ACTIVITY: TO SUPPORT WINROCK IN SOCIAL, AGRICULTURAL, &  
ENVIRONMENT SOLUTIONSDIRECT CONTROLLING ENTITY: WINROCK INTERNATIONAL INSTITUTE FOR  
AGRICULTURAL DEVELOPMENT

NAME OF DISREGARDED ENTITY:

ENVIRONMENT RESOURCES TRUST, LLC

PRIMARY ACTIVITY: TO IMPROVE NATURAL RESOURCE MANAGEMENT & ENVIRONMENTAL  
MARKET CONFIDENCEDIRECT CONTROLLING ENTITY: WINROCK INTERNATIONAL INSTITUTE FOR  
AGRICULTURAL DEVELOPMENT**PART II, IDENTIFICATION OF RELATED TAX-EXEMPT ORGANIZATIONS:**

NAME OF RELATED ORGANIZATION:

THE ARKANSAS REGIONAL INNOVATION HUB

DIRECT CONTROLLING ENTITY: WINROCK INTERNATIONAL INSTITUTE FOR



## CARRYOVER DATA TO 2021